

# Theme: Ilfracombe Futures (Young People / Families / Schools)

Theme Pack for Board: objectives, projects, gaps, resources, dependencies and risks

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Prepared by	Programme Manager (PM)
Status	Draft for Board review
Source meetings	Strategic Planning Workshop (Theme Meeting #1) and Theme Group Meeting #2 (04 Feb 2026)

## 1. Theme name and agreed objective

Support families, address barriers to academic potential and improve opportunities for young people to thrive, with improved mental health and reduced ASB recognised as key outcomes.

## 2. Context, scope and what success looks like

- Youth offer acknowledged as thin; priority is building immediate opportunities for young people to thrive.
- Key outcomes noted in workshop: improved mental health and improved ASB.
- Approach includes youth voice and co-design, including young people not in mainstream education.
- Campus model (navigation/signposting) is a practical step while a co-located Youth Hub is not yet feasible.

## 3. Current activity and progress

- Immediate focus is building a Youth Club now rather than waiting for a perfect Youth Hub.
- Venue confirmed; Space supporting; approx. 12 volunteers in introductory youth work training.
- Launch event: Landmark, 10-11 April. Youth club start: Vision Centre, early May.
- Exploring paid leadership capacity: Charis identified as potential long-term lead; Lottery bid submitted to fund time.
- Wrap-around elements being designed: cultural activities funding, targeted training/events (sexual health, mental health etc.), links to campus model, and pathways awareness for young people not in mainstream education (approx. 150 referenced).
- Into the Blue: strong impact but a funding gap remains this year (figure discussed approximately GBP 17k).
- Youth voice: need an ongoing youth voice vehicle (beyond one-off engagement), including harder-to-reach cohorts and feeding into major bids (e.g., Town of Culture).

## Project portfolio and tracker

Project / intervention	Purpose / description	Current status	Lead / partners	Next milestone	Dependencies / risks	Measures (headline)
Youth Club (immediate youth offer)	Build immediate youth offer (not waiting for a perfect Youth Hub).	In delivery	Space + volunteer team; Charis potential lead (bid submitted)	Launch 10-11 April (Landmark); start early May (Vision Centre)	Safeguarding, volunteer capacity	Attendance; regular participation; feedback

Youth voice and co-design mechanism	Ongoing youth voice vehicle (10-18), including young people not in mainstream education; feeds into bids (e.g., Town of Culture).	Proposed	Futures subgroup + partners	Agree model, facilitation and governance	Inclusion approach; facilitation capacity	Youth voice established; actions taken based on input
Campus model (child-friendly service navigation)	Filterable map/signposting tool to help families and professionals find and navigate support and activities.	In development (cross-theme)	PM + theme leads	Define MVP scope: data owners, platform, update process	Data maintenance; comms	Usage; successful referrals
Dedicated youth worker / paid youth work capacity	Develop 'ask' and delivery plan for paid youth work capacity; volunteer model alone not sustainable.	Proposed	Futures subgroup	Funding route + governance plan	Funding availability	Role funded; reduction in unmet need
Into the Blue (funding gap)	High impact project; needs additional revenue support this year (~GBP 17k discussed).	At risk	Project partners	Confirm funding route and contributions	Funding decisions	Continuity of delivery; outcomes maintained

### Gaps, decisions and additional interventions needed

- Sustainability: move beyond volunteer-only model and secure paid youth work capacity.
- Establish ongoing youth voice/co-design mechanism, including harder-to-reach cohorts.
- Resolve Into the Blue funding gap and align it to the wider youth offer.
- Clarify longer-term Youth Hub ambition in relation to campus model and public estate strategy.

## 5. Resources required

- Youth work leadership capacity: safeguarding, session delivery and volunteer support.
- Funding for paid youth work capacity (youth worker/lead) to sustain and expand the offer.
- Facilitation capacity to run an ongoing youth voice mechanism inclusively and safely.
- Budget for wrap-around activities and targeted training/events (including cultural activity links).
- Data and comms support to connect youth offer to the campus model and wider pathways.

## Measures and reporting

Measures below combine those explicitly discussed and a small set proposed for Board agreement based on the meeting framing.

Suggested headline measures (for Board agreement):

- Youth club reach and regular participation (attendance, repeat engagement).
- Youth voice mechanism established and number of actions influenced by youth input.
- Access to activities (including barrier removal/voucher approaches if adopted).
- Mental health and wellbeing proxy outcomes (agreed measures).
- ASB-related indicators relevant to young people (agreed ownership/reporting).

## Dependencies and risk register

Initial risks recorded in the two theme meetings. RAG and mitigations can be refined by the Board.

ID	Risk / dependency	Impact	Likelihood	RAG	Mitigation / action
FUT-1	Youth offer relies too heavily on volunteers and is not sustainable.	High	Medium	Amber	Secure paid capacity; realistic volunteer model and support.
FUT-2	Youth voice not embedded so programme misses hard-to-reach groups.	High	Medium	Amber	Establish ongoing youth voice mechanism with inclusion focus.
FUT-3	Into the Blue funding gap reduces delivery and confidence.	Medium	High	Amber	Confirm funding route quickly; integrate into wider youth offer.
FUT-4	Safety/ASB ownership unclear undermines outcomes across youth,	High	Medium	Amber	Board decision on ownership/reporting and measurement.

	town centre and health/justice work.				
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## Action log

Action	Owner	Timescale / next date	Notes
Progress youth club launch and start dates; ensure volunteer training and safeguarding arrangements are in place.	Futures subgroup + Space	10-11 Apr launch; early May start	Venue confirmed; approx. 12 volunteers training.
Progress funding bids for paid youth work leadership capacity (including Lottery bid).	Futures partners	Next 60-90 days	Charis identified as potential long-term lead.
Establish an ongoing youth voice mechanism feeding into programme decisions and bids (e.g., Town of Culture).	Futures subgroup	Next 90 days	Include harder-to-reach cohorts; not one-off engagement.

## 6. Programme-wide links and cross-cutting items

- Community safety/ASB is a cross-cutting issue shaping outcomes across themes; ownership and reporting need an explicit decision and measures.
- Coastal Navigators Network (CNN/CNM) integration must be visible, particularly for sector priorities, investment opportunities and partner alignment.
- Campus model and public sector estate strategy must be aligned so service navigation does not duplicate or compete with building-based solutions.

- Poverty Truth Commission (PTC) outcomes should be shown as continuing within One Ilfracombe with clear accountability and lived-experience involvement.
- Communications capacity is a key enabler; Kara Stevens (new Comms Officer) noted as an enabling resource once bedded in.