One Ilfracombe Programme Dashboard

Board pack summary | Reporting period: September 2026 | Prepared: 30 September 2026

Economy & Skills

Status: TO CONFIRM

Objective

Develop end-to-end employment and skills provision linked to local employers, with practical support to remove barriers to participation.

Now

Phase two has begun, with a second rollout of workforce skills and employability courses linked to employers' needs.

DWP employability diagnostics and progression support are in development. Resilience support for training, employment or self-employment is accessible through ITC.

A training programme has been developed with North Devon Homes for tenants and staff. Landmark Theatre and Learn Devon plan a creative course for young people not in education, employment or training in October.

Next steps

Progress childcare opportunities and the DWP employment diagnostic rollout.

Design the next Work and Skills Fair and confirm the funding offered by DCC; the report refers to February without specifying the year.

Start the creative course and connect cultural skills routes to employment opportunities. Complete phase two by March 2027.

Measures to report

Agree reporting of enrolments, completions, progression into employment or further learning, employer participation and use of practical barrier support. February pilot engagement figures are historical and have not been refreshed.

Key risks and dependencies

Fair funding is offered but still needs to be secured. Childcare and other access barriers remain important. Current resources are reported as met by county, district and town councils.

Source: Economy and Skills September report. Measures drawn from the February dashboard and May draft minutes for continued monitoring.

Closing the Gap on Health Inequalities

Status: TO CONFIRM

Objective

Reduce health inequalities through joined-up support and measurable improvements in access, experience and outcomes.

Now

Cllr Sara Wilson took over as chair in June. Monthly Teams meetings continue; member capacity and missing programme updates are concerns.

Belle's Place has immediate sustainability funding in place. Long-term funding and its future remit remain under review; the £30,000 crisis and resilience application awaits an update.

The Link Centre is included in the One Public Estate business plan. A draft Tyrrell and estate business case is ready for the next group meeting.

Health and Justice is using a Kafka Brigade 100-day sprint with reviews at 50 and 100 days. Campus work is assigning accountability for 15 products.

Following the maternity suspension letter and report, the hospital Trust has asked to attend a group meeting and work more closely with partners.

Next steps

Define the health inequality gap to measure and agree meaningful data sources and short-term indicators.

Confirm Link Centre renovation and use timelines; align estate work with the campus model.

Obtain the Health and Justice update from Simon Rapsey, arrange the Trust meeting and confirm the Belle's Place funding application outcome.

Measures to report

Agree indicators for service access, successful referrals, experience of support and priority cohorts. Track campus product ownership and delivery, Health and Justice sprint actions and Belle's Place sustainability.

Key risks and dependencies

Partner capacity limits reporting and delivery. Estate timelines remain unclear. Long-term funding is unresolved. Share campus and Health and Justice learning to avoid duplication; transport barriers intensify maternity access concerns.

Source: Closing the Gap update by Cllr Sara Wilson dated 22 September 2026.

Town Centre Regeneration

Status: TO CONFIRM

Objective

Improve the town centre's appearance, accessibility and safety through coordinated evidence, property engagement and practical interventions.

Now

Vacancy is reported at 17%. Weekly checks and monthly photographic reviews update occupancy, condition and priority records; landlord contact information is building gradually.

The former Factory Shop has a map and banners. A professional vacant-window programme and shopfront scheme still need funding and owner access.

Fore Street street art has Round Table funding but needs a revised planning submission. Ropery Road owner permission is secured; design, costs and funding remain outstanding.

CCTV is planned at Church Street / High Street and Wilder Road Car Park, with up to £10,000 from OPCC. Engineer assessments, permissions and quotes are pending.

Report It has logged 152 entries this year at the report date. ASB liaison continues through the NDC Steering Group; Street Marshal funding after December 2026 is unclear.

Next steps

Cost and prioritise shopfront and window pilots; continue landlord engagement and stalled-site escalation.

Progress both art projects and CCTV assessments; NDC to lead CCTV legal and privacy work.

Clarify business reporting routes with Police, traders and IBTA; secure future Marshal funding and connect youth ASB responses to youth provision.

Develop the public realm asset register; gather parking and Quay Road evidence, update information boards and assess transport and parking technology options.

Measures to report

Track vacancy and appearance, priority properties improved, owner permissions, issues resolved and ASB reporting. Record direct Facilities Team and Town Team resolutions alongside Report It entries.

Key risks and dependencies

No BID or dedicated shopfront fund; limited officer and landlord capacity. Permissions and planning constrain delivery. Marshal sustainability, under-reporting, Quay Road constraints and potential asset liabilities require attention.

Source: Town Centre Regeneration supplied report, including project updates dated August 2026. Town Team and regeneration group meetings are reported separately.

Housing

Status: TO CONFIRM

Objective

Improve housing quality, supply and affordability while keeping health inequalities and wider community impacts visible.

Now

The Northern Devon Futures Housing and Infrastructure Group has reviewed housing data against county, regional and national comparators.

The CLT chair and partners are maintaining a local focus within the wider analysis. CLT work is progressing.

Slade Valley work is progressing and capital constraints are being defined. Wider partnership funding has been explored without success; a self-funding project plan is in development.

Support for other stalled town developments is being considered.

May context only: Healthy Homes planning permissions were reported for Oxford Grove and the Royal Mail building. Procurement, works and acquisition dates discussed in May are not confirmed by the September update.

Next steps

Continue the local housing analysis, Slade Valley planning, CLT work and support for stalled developments.

Obtain a costed delivery route, funding position and milestone dates for the supply pipeline.

Request current Healthy Homes procurement and works status, the 37 Oxford Grove acquisition position and resolution of Royal Mail basement constraints.

Confirm Housing Charter progress, governance, accountable leads and reporting links to Northern Devon Futures.

Measures to report

Agree pipeline homes by tenure, funding gaps, delivery milestones and stalled developments progressed. Refresh Healthy Homes outputs and Housing Charter indicators before reporting current achievement.

Key risks and dependencies

Unfavourable market conditions affect social, affordable and market housing. Capital constraints remain; no finance is identified in the supplied pipeline report. Completion dates, outputs and cross-theme links are not specified.

Source: Housing September report labelled 2026 Q2. Healthy Homes and Charter context comes from the draft Board minutes of 27 May 2026 and requires confirmation.

Ilfracombe Futures

Status: TO CONFIRM

Objective

Support children, families and young people through accessible provision, wellbeing support and meaningful youth participation.

Now

The supplied September report describes Emmanuel Church as being sold on the open market, with £18,000 AHF viability funding and an NDC-funded structural survey reported. Current position needs confirmation.

Space engagement is described as an August event and planned October half-term activity. The report also gives AHF and youth hub meetings dated 14 and 20 October 2025; the 30–31 October event year is unspecified.

May context only: the youth club was running, with around 30 attendees per session. Further youth worker and outreach funding was being pursued.

May context only: Family Hub Better Start in Life and Thrive work were in development; Into the Blue funding remained unresolved.

Next steps

Reconcile the report dates and confirm which Emmanuel Church, Space and youth hub actions remain live.

Provide current youth club attendance, staffing, safeguarding capacity, outreach and funding updates.

Confirm Into the Blue funding and delivery, Family Hub and Thrive progress, and how youth voice informs decisions.

Clarify where Culture Club sits in the reporting model and agree outcomes for the Futures projects.

Measures to report

Proposed measures: youth provision attendance and reach, youth voice participation and influence, trained staffing and volunteer capacity, and funded delivery. The supplied report repeatedly states that outcomes have not been set.

Key risks and dependencies

The report cannot be treated as a fully current September position until dates are reconciled. Risks include loss of Emmanuel Church to development, lack of dedicated youth space and uncertain youth programme funding.

Source: supplied Ilfracombe Futures September report with explicit 2025 dates; youth club, Family Hub and Into the Blue context from the May 2026 draft Board minutes.

Cross-cutting / Governance

Status:

Campus and Poverty Truth Commission

Campus work is assigning responsibility for 15 products, including a directory and referral map, with staff and lived-experience input. Align this with Health and Justice to share learning.

Confirm completion of PTC mapping to theme ownership, accountable organisations and Monday.com. The May Board asked for alignment with Northern Devon Futures.

Culture and the wider economy

Town of Culture is linked to cultural employment and skills, shopfronts, vacant windows, street art, connectivity and community safety. These are opportunities and dependencies; funding and successful bid outcomes should not be assumed.

Culture Club's reporting home needs confirmation. No standalone Culture update was supplied, so this pack retains the five original themes.

The May Board's CNN funding and value review is historical. No current CNN action-event report was supplied for this update; confirm the current outputs, responsibilities and any funding decision.

Reporting and governance

Use the individual project templates to refresh Monday.com, with owners, deadlines, risks and a small number of shared outcome measures.

ASB coordination is assigned to Town Centre Regeneration, with links to youth provision, health, justice and business confidence.

Confirm progress on the May governance review of Articles, membership, directors, voting rights and quorum, and the website refresh. No current completion evidence was supplied.

Outstanding confirmations for the next update

Futures dates and current delivery; Healthy Homes and Housing Charter milestones; Link Centre renovation and Tyrrell business case decisions.

Belle's Place £30,000 application outcome; February Fair year and funding; Street Marshal arrangements after December 2026.

Theme outcomes and baseline data, Culture reporting ownership, CNN delivery position and completion of PTC accountability mapping.

Evidence note

This is a summary of supplied reports, not a verification of delivery. The February dashboard provides the structure; the five September reports provide the updates; the draft May minutes provide explicitly labelled background. Missing updates are not evidence that work has stopped. Strategic workshop material has not been used to infer current delivery.